City of London: Project	s Procedure Corpo	<u>rate Risks Register</u>											
Project na	ame: Moor Lane En	vironmental Enhance	ments										
Unique project identif	ier: PV9441												
Total est cost (exc													
					Corporate Risk I	Matrix score tab	le						
PM's overall risk rating	Medium			Minor impact	Serious impact	Major impact	Extreme impact						
Avg risk pre-mitigation		Likely		4	8	16	32						
Avg risk post-mitigatio		Possible	•	3	6	12	24						
Red risks (open)	1	Unlikely	1	2	4	8	16						
Amber risks (open)	5	Rare		- 1	2	4	8						
Green risks (open)	5												
Costed risks identified	(All)	£0.00	0%	Costed risk as %	6 of total estimat	ed cost of proje	ect						
Costed risk pre-mitigat	ion (open)	£0.00	0%	" "									
Costed risk post-mitiga	ation (open)	£0.00	0%										
Costed Risk Provision		£0.00	0%	CRP as % of tot	al estimated cos	t of project							
	oquootou	20.00	070		al estimated cos	a of project							
		Number of Open Risks	Avg Score	Costed impact	Red	Amber	Green						
(1) Complia	ince/Regulatory	0	0.0	£0.00	0	0	0						
(2) Financia	al	3	4.3	£0.00	0	1	2						
(3) Reputati	ion	4	5.3	£0.00	0	3	1						
. ,	tual/Partnership	1	16.0	£0.00	1	0	0						
(5) H&S/We	-	1	3.0	£0.00	0	0	1						
(6) Safegua	•	0	0.0	£0.00	0	0	0						
(7) Innovati		0	0.0	£0.00	0	0	0						
(8) Technol		0	0.0	£0.00	0	0	0						
(9) Environr		2	4.5	£0.00	0	1	1						
(10) Physica	al	0	0.0	£0.00	0	0	0						
				Extreme	Major	Serious	Minor						
Issues (open)	0	Open	Issues	0	0	0	0						
All Issues	0	All	Issues	0	0	0	0						
Cost to resolv (on c	ve all issues completion)	£0.00	]	Total CRP u	ised to date	£0.00							

## City of London: Projects Procedure Corporate Risks Register

	Project Name: Moor Lane Environmental Enhancements					PM's overall Medium risk rating:			CRP requested £ - Average unmitigated risk						5.6	Open Risks				
u		project identifier:	PV9441	Total estimate				l estimated cost (exc risk):			Total CRP used to date	£ Average mitig			re			Closed Risks	0	
Gei Risi ID	neral risk ( Gatew		Description of the Risk	Risk Impact Description	Likelihood Classifica n pre- mitigation	tio Classificatio n pre-	Risk score	Costed impact pre- mitigation (£)	Costed Risk Provision requested Y/N	Confidence in the estimation	Miligation actions Miligating actions	Mitigation Likelihood cost (£) Classifica ion post- mitigation	t Classifica ion post-	Costed impact post- mitigation (£)	Mitiga	CRP used to date	Ownershi Use of CRP Date raised	p & Action Named Risk owner Departmental (Named Risk Officer or Manager/ External Coordinator Party)	Date Closed OR/ Realised & moved to Issues	Comment(s)
R1	5		Project is not delivered to agreed programme due to technical issues that arise either in design or construction phase	If security measures on Moor Lane are not completed prior to the occupation of 21 Moorfields, their tenant will not be able to occupy the building.	Possible	Serious	6	£0.00	N		A programme will be developed taking the security requirements into account and the implementation will be phased to ensure compliance with the development's programme.	£0.00 Possible	Minor	£0.00	3	£0.00	13/09/2020	Katie Adnams		
R2	5	(2) Financial	Developer does not agree to full costs of the scheme	This will either impact on the project programme as negotiations would take longer or the scope of works might have to be reduced to reduce the costs.	Possible	Serious	6	£0.00	Ν		As the design develops, the likely cost of the scheme will be established. The scope of the project will be tailored to ensure the scheme can be financed by the Section 106 and the Section 278 (where works are required to milligate the impact of the 21 Moorfields development).	£0.00 Unlikely	Minor	£0.00	2	£0.00	13/09/2020	Katie Adnams		
R3	5	(9) Environmental	SUDS scheme not feasible due to underground constraints	The SUDS scheme would either have to be removed from the project scope or a redesign of the SUDS would be required which could impact project programme and costs	Possible	Minor	3	£0.00	Ν		The 2011 design will be reviewed as part of the project scope and amended as necessary. Surveys will be undertoken to ascertain the underground constraints as for as possible, in addition to consultation with LUL. The SUDS design can be further simplified to reduce costs if required.	£0.00 Unlikely	Minor	£0.00	2	£0.00	13/09/2020	Katle Adnams		
R4	5	(2) Financial	SUDS design costs more than anticipated	The SUDS scheme would either have to be removed from the project scope or a redesign of the SUDS would be required which could impact project programme and costs	Possible	Minor	3	£0.00			A SUDS consultant will be appointed to progress to the SUDS design so a cost can be established early on in the design process. The design will be simplified to reduce costs if required.	£0.00 Unlikely	Minor	£0.00	2	£0.00	14/09/2020	Katie Adnams		
R5	5	(2) Financial	The full cost of the project is unknown	If the costs are not accertained soon enough in the project process, the design might exceed the available project budget	Unlikely	Serious	4	£0.00			As the design develops, the likely cost of the scheme will be established. The scope and design of the project will be tailored to ensure the scheme can be financed from the available project budget. The 1278 works will only commence once the costs are agreed with the developer.	£0.00 Unlikely	Minor	20.00	2	£0.00	14/09/2020	Kotie Adnoms		
R6	5	(3) Reputation	Stokeholders object to the amended scheme	The City would not be delivering a scheme that is supported by the local community, and it would not therefore be responsive to there needs. A redesign would be required which could impact on the programme and budget.	Possible	Serious	6	£0.00			Consultation will be indertriction will be determined as a part of the project process and the design will be adopted if required. Consultation was perviculally undertaken in 2011 and local stakeholders were supportive of the proposals. The Meanwhile adoptimented in a durant appartment of a will inform the permanent scheme.	£0.00 Unlikely	Minor	20.00	2	£0.00	05/10/2020	Katie Adnams		
R7	5	(9) Environmental	The existing Moor Lane design must be significantly reduced in scope to accommodate 21 Moorfields development requirements	The scheme would not fully be delivering on the previously opproved objectives of the scheme, mising an opportunity to deliver an entivormentally resilient, blodiverse scheme.	Possible	Serious	6	£0.00			Both the 21 Moorfield highway requirements and Moor Lane designs for the Westem footway will be reviewed together as one scheme by the relevant Citly officers. The technical feasibility and levels design will be progressed upon the project's reinitiation.	£0.00 Possible	Serious	£0.00	6	£0.00	14/09/2020	Katie Adnams		
R8	5	(4) Contractodi/Pari	The expiry of the contract with the City's term contractor in 2022 could cause an increase in the cost of works	If a new term contractor is selected with higher rates, the cost of the works would increase	Likely	Major	16	£0.00			A tender process will be undertaken, where a new contractor will be appointed. Notice will be given of any cost implications as soon as possible in the procurement aracess.	£0.00 Likely	Serious	£0.00	8	£0.00	15/09/2020	Giles Radford		

											LUL will be consulted as											
			LUL object to the scheme on the basis of the scheme	The project design would require further amendment,							soon as possible in the design process to ensure											
R9	5	(3) Reputation	being located over their	impacting project	Possible	Serious	6	£0.00			the design is developed in	£0.00	Unlikely	Minor	£0.00	2	£0.00		14/09/2020	Katie Adnams		
			infrastructure	programme							accordance with their											
											requirements											
											The project will be											
											implemented in accordance with the											
			Delays to public realm works								accordance with the developer's current											
			starting on site due to 21	The implementation of the			3				programme. Officers will					3						
R10	5	(3) Reputation	Moorfields construction	project would be delayed	Possible	Minor	3	£0.00			ensure the programme is	20.00	Possible	Minor	£0.00	3	£0.00		14/09/2020	Katie Adnams		
			delays								coordinated with the developer and that any											
											developer and that any delays are communicated											
											as soon as possible.											
											The project will progress to											
											commission the necessary											
			A new national lockdown	If the necessary surveys and							surveys as soon as possible											
			due to COVID-19 delays the	trial holes are not							following government guidelines. Survey											
R11	5	(5) H&S/Wellbeing	programme, through an inability to carry out	undertaken, the design cannot be reviewed for	Possible	Minor	3	£0.00			information has been	£0.00	Possible	Minor	£0.00	3	£0.00		15/09/2020 Giles Ra	dford Katle Adnams		
			necessary surveys or trial	feasibility and progressed to							requested from the											
			holes	detail design stage							developer is under review and is expected to reduce											
											the extent of surveys											
											required.											
R12								£0.00				£0.00			£0.00		£0.00					
R13								£0.00				£0.00			£0.00		£0.00					
R14 R15	+	+	+	+		+	1	£0.00				£0.00			£0.00		£0.00				<u>                                     </u>	
R15 R16	1	1	1			1	1	£0.00 £0.00				£0.00 £0.00		1	£0.00 £0.00		£0.00 £0.00					
R17			<u> </u>	1		1		£0.00				£0.00			£0.00		£0.00					
R18	_				_	_		£0.00		-		£0.00			£0.00		£0.00	-				-
R19	+	+		1		1		£0.00				£0.00			£0.00		£0.00					
R20	+	+			-			£0.00				£0.00			£0.00	-	£0.00				<u>├</u>	
R21 R22	1	1	1	1	-	1	1	£0.00 £0.00				£0.00 £0.00		1	£0.00 £0.00	-	£0.00 £0.00					
		1		1		1	1	£0.00				£0.00		1	£0.00		£0.00					
R23 R24								£0.00				£0.00			£0.00		£0.00					
R25							1	£0.00	-			£0.00			£0.00		£0.00					
R26		+		+		+		£0.00				£0.00		I	£0.00		£0.00					
R27								£0.00 £0.00				£0.00 £0.00			£0.00 £0.00		£0.00 £0.00					
R28 R29								£0.00				£0.00			£0.00		£0.00					
R30								£0.00				£0.00			£0.00		£0.00					
R31								£0.00				£0.00			£0.00		£0.00					
R32								£0.00				£0.00			£0.00		£0.00					
R33								£0.00				£0.00			£0.00		£0.00					
R34								£0.00 £0.00				£0.00 £0.00			£0.00 £0.00		£0.00 £0.00				<u> </u>	
R35 R36								£0.00				£0.00			£0.00		£0.00					
R37								£0.00				£0.00			£0.00		£0.00					
R38								£0.00				£0.00			£0.00		£0.00					
R39								£0.00				£0.00			£0.00		£0.00					
R40 R41							_	£0.00 £0.00				£0.00 £0.00			£0.00 £0.00		£0.00 £0.00					
R41								£0.00				£0.00			£0.00		£0.00					
R43								£0.00				£0.00			£0.00		£0.00					
R44								£0.00				£0.00			£0.00		£0.00					
R45								£0.00				£0.00			£0.00		£0.00					
R46								£0.00				£0.00			£0.00		£0.00					
R47 R48	-							£0.00 £0.00				£0.00 £0.00			£0.00 £0.00		£0.00 £0.00					
R49								£0.00				£0.00			£0.00		£0.00					
								£0.00 £0.00				£0.00 £0.00			£0.00		£0.00					
R50 R51								£0.00				£0.00			£0.00		£0.00					
R52							_	£0.00				£0.00			£0.00		£0.00					
R53	+	+		1	-	+	1	£0.00 £0.00				£0.00 £0.00			£0.00 £0.00	-	£0.00 £0.00		<b>├</b> ──		<u> </u>	
R54 R55	1	1	1			1	1	£0.00 £0.00			-	£0.00		1	£0.00		£0.00 £0.00					
R56		1				1		£0.00				£0.00			£0.00		£0.00					
R57						1		£0.00	-			£0.00			£0.00		£0.00					
R58	+	+				-	1	£0.00				£0.00			£0.00	L	£0.00				L	
R59 R60	+	+			-			£0.00 £0.00				£0.00 £0.00			£0.00 £0.00	-	£0.00 £0.00				<u>├</u>	
R60 R61	1	1	1			1	1	£0.00 £0.00				£0.00 £0.00		1	£0.00 £0.00		£0.00 £0.00					
R62		1	1	1		1	1	£0.00				£0.00		1	£0.00		£0.00					
R63						1		£0.00				£0.00	1	1	£0.00	-	£0.00				1	
R64	-							£0.00				£0.00			£0.00		£0.00					
R65	+	+		1		1		£0.00				£0.00			£0.00		£0.00					
R66 R67	1	+	1	1		+	1	£0.00 £0.00				£0.00 £0.00	l	1	£0.00 £0.00		£0.00 £0.00		H		<u> </u>	
R68	1	1	1			1	1	£0.00				£0.00		1	£0.00		£0.00					
R69								£0.00				£0.00			£0.00		£0.00					
R70							1	£0.00	-			£0.00			£0.00		£0.00					
R71	1	+				+	1	£0.00				£0.00		I	£0.00	L	£0.00		L			
R72 R73	+	+	+	+		+	1	£0.00 £0.00				£0.00 £0.00			£0.00 £0.00		£0.00 £0.00				<u>                                     </u>	
R74	1	1	1			1	1	£0.00				£0.00		1	£0.00		£0.00					
R75			<u> </u>	1				£0.00				£0.00			£0.00		£0.00					
R76	1				1	1		£0.00				£0.00			£0.00		£0.00					
R77		+		+		+		£0.00				£0.00		I	£0.00		£0.00					
R78 R79	+	+			-			£0.00 £0.00				£0.00 £0.00			£0.00 £0.00	-	£0.00 £0.00				<u>├</u>	
R79 R80	1	1	1			1	1	£0.00 £0.00				£0.00 £0.00		1	£0.00 £0.00		£0.00 £0.00					
R81		1	1	1		1	1	£0.00				£0.00		1	£0.00		£0.00					
R82								£0.00				£0.00			£0.00		£0.00					
R83	-				_		1	£0.00		-		£0.00			£0.00		£0.00	-				-
R84		+		+		+		£0.00				£0.00		I	£0.00		£0.00					
R85 R86	1	+	1	1		+	1	£0.00 £0.00				£0.00 £0.00		1	£0.00 £0.00		£0.00 £0.00		<b>├</b> ──			
R87	1	1	1			1	1	£0.00 £0.00				£0.00		1	£0.00		£0.00 £0.00					
R87 R88		1	1	1		1	1	£0.00				£0.00		1	£0.00		£0.00			1		
R89	1		1		L	1		£0.00				£0.00			£0.00		£0.00					

R90				£0.00		£0.00	£0.00	£0.00		
R91				£0.00		£0.00	£0.00	£0.00		
R92				£0.00		£0.00	£0.00	£0.00		
R93				£0.00		£0.00	£0.00	£0.00		
R94				£0.00		£0.00	£0.00	£0.00		
R95				£0.00		£0.00	£0.00	£0.00		
R96				£0.00		£0.00	£0.00	£0.00		
R97				£0.00		£0.00	£0.00	£0.00		
R98				£0.00		£0.00	£0.00	£0.00		
R99				£0.00		£0.00	£0.00	£0.00		
R100				£0.00		£0.00	£0.00	£0.00		